

Oakland County Foreign Firms

The number of foreign owned firms in Oakland County has increased 440 % between 1982 (85 firms) and 1992 (404 firms). However, in the past six years, the number of firms has decreased two percent (396 firms in 1998).

- In 1982, the top three countries who owned foreign firms were:

Japan	31
Germany	21
United Kingdom	8

- In 1992, the top three countries who owned foreign firms were:

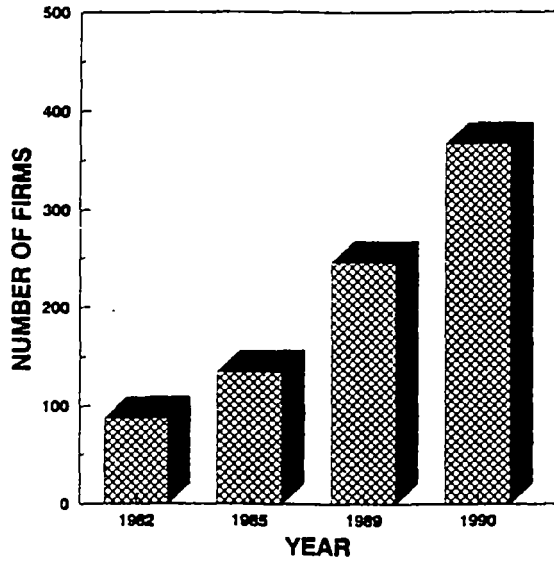
Japan	171
Germany	62
France	33

- In 1998, the top three countries who own foreign firms are:

Japan	160
Germany	64
Canada	44

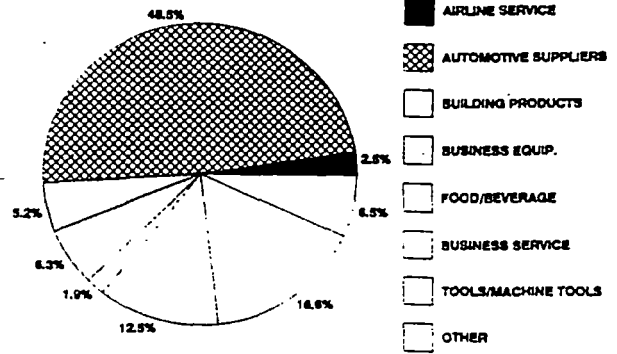
- In 1990, the top service and product provided by foreign owned firms in Oakland county was automotive suppliers.
- In 1990, the total number of **employees** who worked for foreign firms in Oakland County was 13,962. Germany (5,027) had the most employees, followed by Japan (3,606) and Canada (1,597)

**OAKLAND COUNTY FOREIGN FIRMS
SELECTED YEARS: 1982-1990**



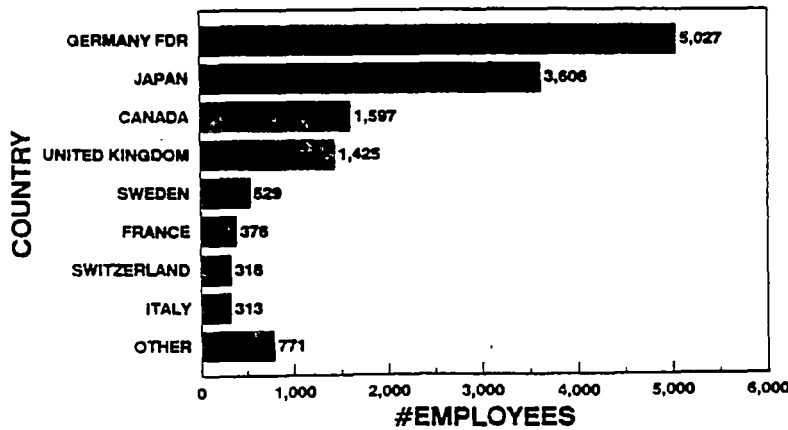
SOURCE: MICHIGAN DEPARTMENT OF COMMERCE
DETROIT CHAMBER OF COMMERCE

**OAKLAND COUNTY FOREIGN FIRMS BY
PRODUCT AND SERVICE IN 1990**



SOURCE: MICHIGAN DEPARTMENT OF COMMERCE
DETROIT CHAMBER OF COMMERCE

**1990 EMPLOYMENT IN OAKLAND COUNTY
BY FOREIGN FIRMS**



SOURCE: GREATER DETROIT CHAMBER OF COMMERCE

Foreign Owned Firms by Country

06-Mar-98

<u>Country</u>	<u>Number of Firms</u>
Australia	2
	0.51%
Austria	2
	0.51%
Belgium	2
	0.51%
Canada	41
	10.35%
Canada (JV)	3
	0.76%
China	2
	0.51%
Denmark	1
	0.25%
France	29
	7.32%
Germany	61
	15.40%
Germany (JV)	3
	0.76%
Hong Kong	1
	0.25%
India	1
	0.25%
Israel	4
	1.01%
Israel (JV)	1
	0.25%
Italy	13
	3.28%
Japan	150
	37.88%

<u>Country</u>	<u>Number of Firms</u>
Japan (JV)	10 2.53%
Korea	3 0.76%
Luxembourg/Italy	1 0.25%
Mexico	3 0.76%
Netherlands	10 2.53%
Norway	2 0.51%
South Korea	1 0.25%
Sweden	11 2.78%
Sweden (JV)	1 0.25%
Switzerland	10 2.53%
United Kingdom	28 7.07%
 <u>Grand Total:</u>	 396

OAKLAND COUNTY FOREIGN FIRMS

(MAJOR CONTRIBUTORS)

How many firms by country in '82 and '92?

	<u>1982</u>	<u>1992</u>
CANADA	5	30
FRANCE	6	33
GERMANY	21	62
ISRAEL	0	7
ITALY	0	15
JAPAN	31	171
NETHERLANDS	2	8
SOUTH KOREA	0	6
SWEDEN	6	16
SWITZERLAND	5	11
U.K.	<u>8</u>	<u>30</u>
<u>TOTALS</u>	84	389

% change from '82 to '92 : 463.1

OTHER COUNTRIES WHICH ARE NOT MAJOR CONTRIBUTORS:

	<u>1982</u>	<u>1992</u>
AUSTRALIA	0	1
AUSTRIA	0	1
BELGIUM	1	2
BRASIL	0	2
CHINA	0	1
DENMARK	0	1

OVER

5/10/95

	<u>1982</u>	<u>1992</u>
INDIA	0	2
IRAQ	0	1
MEXICO	0	2
NORWAY	0	1
PAKISTAN	<u>0</u>	<u>1</u>
<u>TOTAL</u>	1	15

GRAND TOTAL FOR BOTH MAJOR AND MINOR CONTRIBUTORS:

<u>1982</u>	<u>1992</u>
85	404

% change from 1982 to 1992: %475.3
(for grand total).

Country	Company Name	City
France	A. Raymond, Inc.	Rochester Hills
Japan	A.S.Q. Corp.	Southfield
Sweden	ABB Environmental Services Inc	Farmington Hills
Switzerland	ABB Paint Finishing	Auburn Hills
Switzerland	ABB Power T&D Co	Farmington Hills
Sweden	ABB Robotics Inc	Auburn Hills
Canada	Abtco-Price Corp	Troy
United Kingdom	Acco Controls Group	Wixom
France	Adecco	Farmington Hills
Germany	AEG/ASD	Troy
Japan	AGA Gas Co.	Bloomfield
Sweden	AGA Gas Co. (Location 1,Cust Serv.)	Madison Heights
Sweden	AGA Gas Co. (Location 2,Cust Serv.)	Novi
United Kingdom	Airco Industrial Gases	Royal Oak
Japan	Akebono BSEC, Inc.	Farmington Hills
Netherlands	Akzo Coatings Inc	Pontiac
Netherlands	Akzo Coatings, Inc.	Pontiac
Netherlands	Akzo Nobel Coatings Inc	Pontiac
Netherlands	Akzo Nobel Coatings, Inc.	Troy
Canada	Alcan Rolled Products Co	Southfield
Germany	Alfing Corp.	Farmington Hills
Canada	Algonquin Industrial Hitches	Troy
Canada	Alias (America) Corp	Farmington Hills
Italy	Alitalia Airlines	Southfield
Japan (JV)	Alliance Polymers Co (US)	Southfield
Japan	Alpine Electronics	Farmington Hills
Japan	Alps Automotive Inc	Auburn Hills
Japan	Amdahl Corp.	Southfield
Germany	American Hofmann Corp	Madison Heights
Japan	American Isuzu Motors Inc	Novi
Japan	American MSC, Inc.	Troy
Canada	Amico Contracting & Engineering	Madison Hts
Canada	Anchor Die Supply	Madison Heights
Japan	Anzen of America	Novi
France	APICO, Inc.	Bingham Farms
Japan	Apollo American Co.	Southfield
Japan	Araco Corp	Southfield
Japan	ARRK Creative Network Inc	Troy
Japan	Asahii Travel	Southfield
Japan	Asmo Detroit Inc	Southfield
Japan	ASQ Corp	Southfield
Sweden	Atlas Copco Tools Inc	Farmington Hills
Sweden	Autol Liv North America, Inc.	Auburn Hills
Canada	Automated Time Systems Corp.	Southfield
Germany	Automation Systems Corp. (AEG)	Rochester Hills
United Kingdom	Automotive Engineering Tech.	Auburn Hills
United Kingdom	Automotive Products USA Inc	Auburn Hills
Austria	AVL North America	Novi
Germany	BASF Corp.	Southfield
Germany	BASF Corp. (Chemical Division)	Troy
Germany	BEHR of America, Inc.	Walled Lake
Germany	BEHR Systems Inc	Rochester Hills
Germany	Benecke-Kalico Corp	Troy

Country	Company Name	City
Germany	Berges of North America	Farmington Hills
France	Bertrand-Faure Technical Center Inc	Troy
Denmark	Birger Christensen USA Inc	Troy
Japan	Bridgestone/Firestone Inc	Southfield
Germany	Brose North America, Inc.	Auburn Hills
France	Bull HN Information Systems Inc	Southfield
Japan	C. Itoh Co. America, Inc.	Madison Heights
Japan	Calsonic International, Inc.	Farmington Hills
Germany	Cambridge Industries	Madison Heights
United Kingdom	Camford Sales	Troy
Japan	Canon USA Inc	Southfield
France	CAP Gemini America	Southfield
Japan	CAPCO USA, Inc.	Farmington Hills
Sweden	Car-O-Liner Co.	Wixom
United Kingdom	Casey Communications Management	Southfield
Canada	Centerline Welding Products	Madison Heights
Japan	Central Glass International Inc	Bloomfield Hills
China	China Auto (USA) Corp.	Bingham Farms
Japan	Cici Inc	Farmington Hills
Japan	Clarion Corp. of America	Novi
Italy	Comau Productivity Systems, Inc.	Troy
Japan	Continental Far East, Detroit	Bloomfield Hills
Canada	Cosma International of America	Southfield
Japan	Cosmo Instruments Co., Ltd.	Farmington Hills
United Kingdom	Cosworth Intelligent Controls Inc	Novi
Israel	Cubital America, Inc.	Troy
Korea	Daewoo International Corp	Troy
Japan (JV)	Daikyo Decoma Corp (Canada)	Southfield
Canada (JV)	Daikyo Decoma Corp (Japan)	Southfield
Japan	Danly-Komotsu L.P.	Novi
France	Dassault System Services	Southfield
Canada	Decoma International	Southfield
United Kingdom	Denbys International, Inc.	Troy
Japan	Denso International	Southfield
Canada	Depco Metal Products	Troy
United Kingdom	Desoutter, Inc.	Farmington Hills
Canada	Dofasco USA, Inc.	Southfield
United Kingdom	Dominian Controls	Wixom
Japan	Dowa International Corp	Southfield
United Kingdom	Driveschaft Technology, Inc.	Wixom
Mexico	DSA of America Inc	Farmington Hills
Germany	dSPACE, Inc.	Northville
Japan (JV)	Dupont-Kansai Automotive Coatings (U	Troy
France	ECIA	Bingham Farms
Germany	EDSCHA USA, Inc.	Troy
Japan	EF-Ten, Inc.	Auburn Hills
United Kingdom	Elcometer, Inc.	Rochester
Germany	Electro-Matic Products Inc., USA	Farmington Hills
Germany	Eltro Services	Oxford
Germany	Emag-Bohle, L.L.C.	Farmington Hills
Germany	Empe-Werke	Southfield
France	Engineering Systems International Corp	Troy
Japan	Enkei International	Madison Heights

Country	Company Name	City
United Kingdom	Erb Lumber	Birmingham
Italy	F.I.A.M.M. Technologies	Southfield
Germany	FAG Bearing Corp.	Southfield
Japan	FANUC North America, Inc.	Auburn Hills
Italy	Fata Automation USA	Farmington Hills
Japan	FEC, Inc.	Madison Heights
Germany	FEV Engine Technology Inc	Auburn Hills
Italy	Fiat Auto R & D, USA	Farmington Hills
France	Financire SOGIP	Troy
Canada	Form Rite Ltd	Auburn Hills
Germany	Fredenhagen, Inc.	Lathrup Village
France	Fridan Neopost	Novi
Germany	FUBA Automotive	Rochester Hills
Japan	Fuji Diotec Corp.	Troy
Japan	Fuji Univance Corp	Farmington Hills
Japan	Fujitsu Business Communication Sys.	Southfield
Japan	Fujitsu ICL Systems, Inc.	Troy
Japan	Gecom Corp	Southfield
Germany	Gehring Corp.	Farmington Hills
Switzerland	George Fischer Foundry Systems	Holly
United Kingdom	GKN Automotive Inc.	Auburn Hills
United Kingdom	Glacier Vandervell	Troy
Canada	GRM Industries	Southfield
France	Group Schneider	Troy
Japan (JV)	GT Automotive Co, Ltd (US)	Farmington Hills
United Kingdom	Haden Environmental Corp	Auburn Hills
United Kingdom	Haden Equity Ltd Inc; Haden Investmen	Auburn Hills
United Kingdom	Haden Inc; Haden Schweitzer Corp	Auburn Hills
France	Hague Steel Corp.	Troy
Germany	Hapag-Lloyd (America), Inc.	Troy
Japan	Harada Industry of America	Southfield
United Kingdom	Hawtal Whiting	Troy
Germany	Hegenscheidt MFD Corp	Troy
Germany	Hella North America	Farmington Hills
Canada	Hematite Acoustical Products	Novi
Germany	Henkel Corp. Parker & Amchem	Rochester Hills
Japan	HI-Lex Corp.	Bloomfield Hills
Italy	Himont Advanced Materials	Troy
Canada	Hiram Walker & Sons, Inc.	Southfield
Japan	Hitachi America Ltd	Farmington Hills
Japan	Hitachi Metals America	Farmington Hills
Germany	Hoerbiger Drivetech, Inc.	Troy
Germany	Hoffmann Filter Corp.	Wixom
United Kingdom	Hogg Robinson of Michigan, Inc.	Southfield
Netherlands	Hollandia Sunroofs Inc	Walled Lake
Germany	HP-Pelzer Automotive Systems, Inc.	Troy
Canada	Husky Injection Molding Systems	Troy
Norway	Hydro Magnesium Marketing	Southfield
Korea	Hyundai Motor Co	Southfield
Canada	ICAM Technologies Corp	Troy
Japan	Idemitsu Chemicals USA Corp.	Southfield
Italy	IDRA USA, Inc.	Troy
Japan	IHI International, Inc.	Troy

Country	Company Name	City
Japan	Ikadfa Corp	Farmington Hills
Japan	Ikeda Engineering Corp.	Farmington Hills
Japan	Ikuyo America	Farmington Hills
Italy	Iman Pack, Inc.	Southfield
Switzerland	Immuno US, Inc.	Rochester
Germany	INA Bearing Company, Inc.	Troy
Netherlands	Inalfa Hollandia Inc	Farmington Hills
Netherlands	Inalfa Roof Systems	Auburn Hills
Germany	Indramat, Div. of Rexroth Corp.	Rochester Hills
Germany	INLAC Schmidt USA Inc	Troy
Japan	Inoac USA, Inc.	Troy
India	Interface Electronic	West Bloomfield
Japan	Irvin Automotive Products, Inc.	Auburn Hills
Japan	Ishikawa Gasket America Inc	Southfield
Japan	Itochu International, Inc.	Madison Heights
Germany	ITT Teves America	Auburn Hills
Canada	J-K Printing Co	Troy
Japan	Japan Airlines Co., Ltd.	Southfield
Japan	JATCO Corp.	Farmington Hills
Japan	JKC USA Corp.	Northville
Canada	Jobshop Software Sp;itopms	Troy
Japan	Kantus Corp.	Southfield
Germany	Kautex North America Inc	Rochester Hills
Japan	Kawasaki Robotics (USA), Inc.	Wixom
Japan	Kawasaki Steel America Inc	Southfield
United Kingdom	Keeler Automotive Products	Wixom
Germany	Keiper-Recaro Enterprises, Inc.	Clawson
Germany	Keykert USA, Inc.	Wixom
South Korea	KIA Motors Corp	Novi
Austria	Klarich Associates International	Troy
Netherlands	KLM Royal Dutch Airlines	Southfield
Germany	Klockner-Moeller IPC Auto Systems	Novi
Japan	Kobe Steel USA, Inc.	Southfield
Japan	Koito Manufacturing Co., Ltd.	Farmington Hills
China	Kone Cranes Pro Services	Novi
Germany	Kostal of America, Inc.	Farmington Hills
Japan	Kowa USA, Inc.	Farmington Hills
Germany	Krupp Hoesh Automotive of America	Troy
Canada	Lafarge Corp	Wixom
France	Lafarge Corp.	Southfield
Canada	Lamina, Inc.	Oak Park
France	LeProfil Industries	Birmingham
Germany	Lignotock Corp	Bloomfield Hills
Canada	Litens Automotive Partnership	Southfield
Canada	Long Manufacturing, Ltd.	Rochester Hills
United Kingdom	Lucas Aftermarket Operations	Troy
Japan	M-TEK Inc	Novi
Japan	M.E.S. Corp.	Troy
Japan	Mabuchi Motor America Corp.	Auburn Hills
Canada	Mackie Automotive Systems	Oxford
Canada	Magna International	Troy
Italy	Magneti Marelli	Farmington Hills
France	Magnetti Marelli USA	Farmington Hills

Country	Company Name	City
Germany	Mahle, Inc.	Walled Lake
Korea	Mando Machinery Corp	Southfield
Canada	Manufacturers Life Insurance Group	Bloomfield Hills
Italy	Marposs Corp.	Auburn Hills
United Kingdom	Marston Bentley Inc	Rochester Hills
Japan	Marubeni America Corp.	Southfield
Japan	Maruboshi North America	Farmington Hills
France	Matra Datavision Inc	Farmington Hills
Japan	Meidensha Corp.	Southfield
Japan	Merycon Corp.	Farmington Hills
Japan	Metal Art	Southfield
Mexico	Metalsa	Farmington Hills
France	Michelin Automotive Industry Div.	Troy
Mexico	Michigan Brake Manufacturing	Troy
Japan	Michigan Metal Coatings Co.	Rochester Hills
Japan	MIIC America, Inc.	Southfield
Canada	Mimco, Inc.	Southfield
Japan	Mitsubishi International Corp.	Southfield
Japan	Mitsubishi Motors America, Inc.	Southfield
Japan	Mitsui & Co. USA, Inc.	Southfield
Japan	Mitsui Marine & Fire Co of America	Southfield
Japan	Miyako USA, Inc	Clawson
Japan	MMC OEM Services, Corp.	Southfield
Japan	Montor Performance Plastics Co	Auburn Hills
Canada	Moore Business Forms	Southfield
Japan	Mori Seiki USA, Inc.	Farmington Hills
Germany	MPI International, Inc.	Rochester Hills
Japan	N.E.C. Electronics, Inc.	Troy
Japan	N.S. International	Southfield
Japan	NABCO USA, Inc.	Southfield
Japan	Nachi Robotic Systems, Inc.	Novi
Japan	Namba Press Works Co., Ltd.	Walled Lake
Canada	National Canada Finance Corp	Southfield
Japan	NCI, Inc.	Troy
Switzerland	Nestle Beverage Co.	Northville
Switzerland	Nestle Brands Co.	Northville
Switzerland	Nestle Frozen/Refrigerated	Northville
Switzerland	Nestle's Food, Inc.	Northville
United Kingdom	NET, Inc.	Auburn Hills
Hong Kong	New Bright Industries, Inc.	Walled Lake
Japan (JV)	New United Motor Manufacturing (US)	Southfield
Japan	NGK Spark Plugs USA, Inc.	Wixom
Japan	NGK-Locke, Inc.	Southfield
Japan	NHK International Corp	Southfield
Japan	Nichimen America, Inc.	Farmington Hills
Japan	Niles USA Inc	Southfield
Japan	Nippon Express Travel USA, Inc.	Southfield
Japan	Nippondenso America Inc	Southfield
Japan	Nissan Fire & Marine Ins Co Ltd	Southfield
Japan	Nissan North America	Farmington Hills
Japan	Nissan Trading Corp., USA	Farmington Hills
Japan	Nissho Iwai American Corp.	Southfield
Japan	Nistem Corporation	Farmington Hills

Country	Company Name	City
Japan	NMB Corp Auto Division	Wixom
Japan (JV)	North American Lighting Inc (US)	Farmington Hills
Japan	NPR of America, Inc.	Farmington Hills
Sweden (JV)	NSK Autoliv Inc (Japan)	Bloomfield Hills
Japan (JV)	NSK Autoliv Inc (Sweden)	Bloomfield Hills
Japan	NTN Bearing Corp. of America	Southfield
Japan	OCS America, Inc. (Detroit Branch)	Farmington Hills
Japan	Ogura Corp.	Madison Heights
Canada	Olofstrom Automation, Inc.	Rochester Hills
Japan	Omron Automotive Electronics, Inc.	Farmington Hills
Japan	Ortech Co.	Southfield
Japan	Pacifico Creative Service, Inc.	Southfield
Germany	Parker & Amchem	Madison Heights
Australia	PBR Automotive	Auburn Hills
France	Permawick Co.	Bingham Farms
Japan	Peterson Spring Fastener Division	Madison Heights
Netherlands	Philips Automotive Electronics Group	Farmington Hills
Netherlands	Philips Components	Novi
Italy	Pininfarina North America Inc	Troy
France	Plastic Omnium Industries, Inc	Troy
Canada	Polytech Netting Industries	Troy
United Kingdom	Pressac Marketing, Inc.	Bingham Farms
France	Pretech	Rochester Hills
France	PSA Peugeot Citroen/USTR	Southfield
Israel (JV)	Rand Technologies of MI (Canada)	Troy
Canada (JV)	Rand Technologies of MI (Israel)	Troy
France	Renault USA, Inc.	Southfield
France	Revillon, Inc.	Troy
Germany	Robert Bosch Corp. (Location 1)	Farmington Hills
Germany	Robert Bosch Corp. (Location 2)	Madison Heights
Israel	Robomatix International, Inc.	Wixom
Japan (JV)	Rockwell Int'l Suspension System (US)	Troy
Australia	ROH Industries USA Corp.	Southfield
Japan	Ryobi Die Casting (USA), Inc.	Troy
Luxembourg\Italy	S.U. America	Oak Park
Belgium	Sabena Airlines	Southfield
Germany	Sachs Automotive of America	Troy
Japan	Sakura Bank, Ltd.	Southfield
Italy	Sandretto Plastics Machinery	Farmington Hill
Sweden	Sandvik Coromant, Inc.	Bloomfield Hills
Japan	Sanwa Leasing Corp.	Troy
Japan	Sanyo Machine America Corp.	Rochester Hills
Germany	Schenck Pegasus Corp.	Troy
Germany	Schenck Trebel Corp.	Lake Orion
United Kingdom	Schlegel NA Automotive Operations	Madison Heights
United Kingdom	Sedgwick Environmental Services	Troy
Sweden	SELCOM, Inc	Southfield
France	SESCOI USA, Inc.	Southfield
Japan	Shinsho American Corp.	Farmington Hills
Japan	Shiroki Corp.	Southfield
United Kingdom	Siebe Fluid Systems	Auburn Hills
Germany	Siemens Automotive	Auburn Hills
Germany	Siemens Medical Systems, Inc.	Farmington Hills

Country	Company Name	City
Germany (JV)	Siemens Rolm Communicatins Inc (US)	Southfield
Sweden	SKF Automotive Division	Farmington Hills
Sweden	SKF Bearing Services Co.	West Bloomfield
Canada	Skyline Dev. & Construction, Inc.	Southfield
Japan	Smart Automation Systems Inc	Oak Park
Belgium	Solvay Automotive, Inc.	Troy
Japan	Sony Electronics Inc	Novi
Canada	SRS Industries, Inc.	Rochester Hills
Canada	Stelco USA, Inc.	Troy
Germany	Stroheim and Romann, Inc.	Troy
Switzerland	Sulzer Plasma Technik Inc	Troy
Japan	Sumitomo Corp. of America	Southfield
Japan	Sumitomo Electric USA, Inc.	Southfield
Japan	Sumitomo Wiring Systems	Southfield
Germany	Surfran Co.	Madison Heights
Japan	Tachi-S Engineering USA, Inc.	Farmington Hills
Japan	Taiho Corp. of America	Southfield
Japan	Taisho Marine & Fire Insurance Co.	Southfield
Japan	Tajima Tool Corp.	Waterford
Japan	Takata, Inc.	Auburn Hills
Japan	TCA Plastics, Inc.	Farmington Hills
France	Technifor, Inc.	Farmington Hills
Israel	Tecnomatix Technologies, Inc.	Novi
Canada	Tek-Mor Inc	Troy
Italy	Teksid, Inc.	Farmington Hills
Japan	Tennex Engineering Inc	Auburn Hills
Japan	Tesco Engineering, Inc.	Auburn Hills
Canada	Tesma International	Southfield
Japan	TG Technical Center (USA) Corp	Troy
Switzerland	The Berkt Group	Farmington Hills
Germany	The Budd Co.	Troy
Germany	The Budd Co. (Plastics Div.)	Troy
Germany	The Budd Co. (Wheel & Brake Div.)	Farmington Hills
Canada	The Woodbridge Group	Troy
Germany	Thielenhaus Microfinish Corp.	Novi
Japan	Three Bond USA	Southfield
Germany	Thyssen Production Systems	Auburn Hills
Japan	TK Electronics Inc	Farmington Hills
Japan	TKS Industrial Co	Southfield
Japan	Tochigi Fuji Industry Co., Ltd.	Troy
Japan	Togo Seisakusyo Corp.	Southfield
Japan	Tokai Rika USA, Inc.	Southfield
Japan	Tokyo Boeki North America, Inc.	Farmington Hills
Japan	Tokyo Seimitsu Co., Ltd.	Farmington Hills
Japan	Tomen America, Inc.	Farmington Hills
Norway	TOMRA Michigan/North America	Troy
Japan	Toshiba America Electronic, Inc.	Southfield
Japan	Toyoda Automatic Loom Works	Southfield
Japan	Toyoda Machinery USA Corp.	Wixom
Japan	Toyota Motor Corp.	Southfield
Japan	Toyota Tsusho America, Inc.	Southfield
Canada	TR Encoder Solutions Inc	Troy
Japan	Tri-Con Industries Ltd	Auburn Hills

Country	Company Name	City
France	Truesdell Enterprises Inc	Auburn Hills
Japan	Tsuchiya Engineering	Southfield
Japan	U.S. Tsubaki Engineering	Troy
Japan	Unisia Jecs USA, Inc.	Novi
Japan (JV)	United Solar Systems (US)	Troy
Israel	Urda Industries Co.	Southfield
Japan	Usui International Corp.	Farmington Hills
Japan	V.D.O. Yazaki	Rochester Hills
France	Valeo Engine Cooling Corp.	Auburn Hills
France	Valeo North America	Auburn Hills
Canada	Valiant International, Inc.	Troy
Japan (JV)	VDO-Yazaki Corp (Germany)	Rochester Hills
Germany (JV)	VDO-Yazaki Corp (Japan)	Rochester Hills
Canada	Vehma International of America	Troy
Germany	Volkswagen of America, Inc.	Auburn Hills
Japan	VSI Automation Assembly, Inc.	Auburn Hills
Japan	Waterville TG Inc	Madison Heights
Germany (JV)	Webasto Sun Roofs, Inc. (Canada)	Rochester Hills
Canada (JV)	Webasto Sun Roofs, Inc. (Germany)	Rochester Hills
Germany	Webasto Thermosystems	Madison Heights
Germany	Wendt Grinding Corp.	Rochester Hills
Japan	Wixom Products, Inc.	Wixom
Japan	Yamazaki, Inc.	Madison Heights
Japan	Yokohama Tire Corp	Southfield
Japan	Zexel USA Corp. (IT Div.)	Farmington Hills